

#### **PERMANENTE MEDICINE®**

**Washington Permanente Medical Group** 

Social inequities, poor health and the primary care provider

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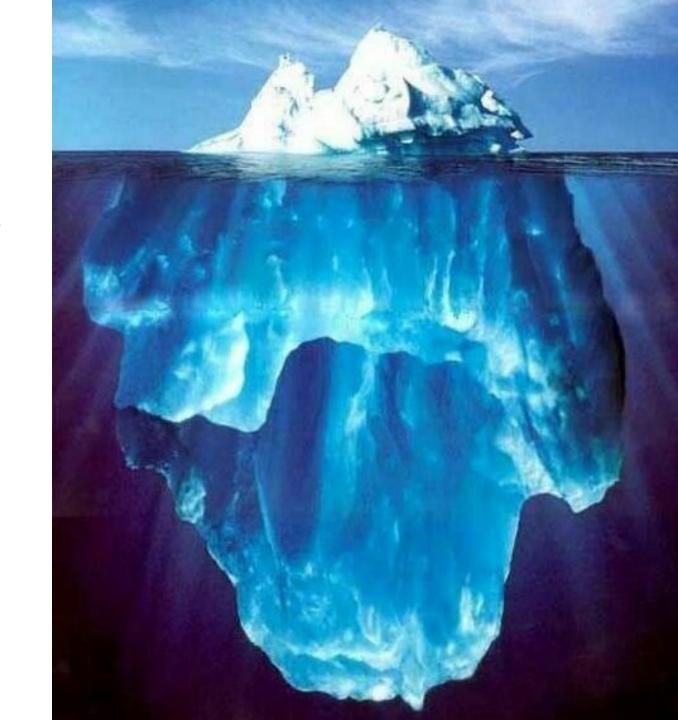
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# Delivering equitable care in your medical practice

Approaches that help primary care providers understand and address what matters in whole person care



# Delivering equitable care in your medical practice

In this session we will:

- ▲ Consider how social factors contribute to health
- ▲ Review ways primary care providers can improve delivery of equitable care to diverse populations
- ▲ Explore screening for social needs in primary care practices



Elie Wiesel quote that opens *The Immortal Life of Henrietta Lacks*:

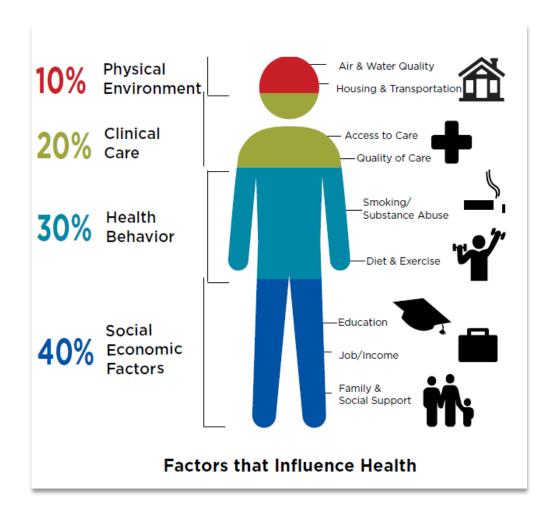
"We must not see any person as an abstraction.

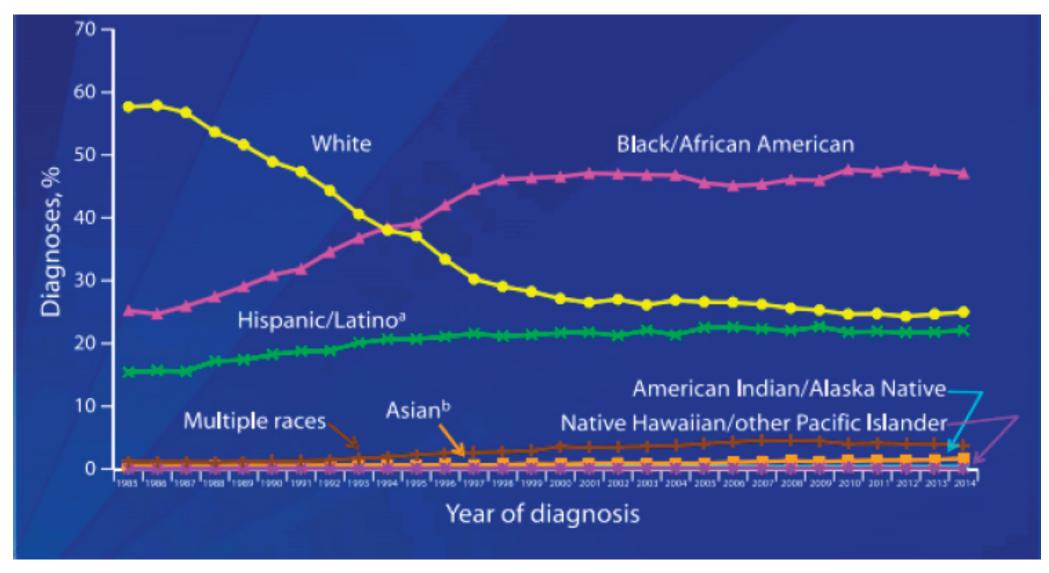
Instead, we must see every person as a universe with its own secrets, with its own treasures, with its own anguish, and with some measure of triumph."



### **Determinants of health**



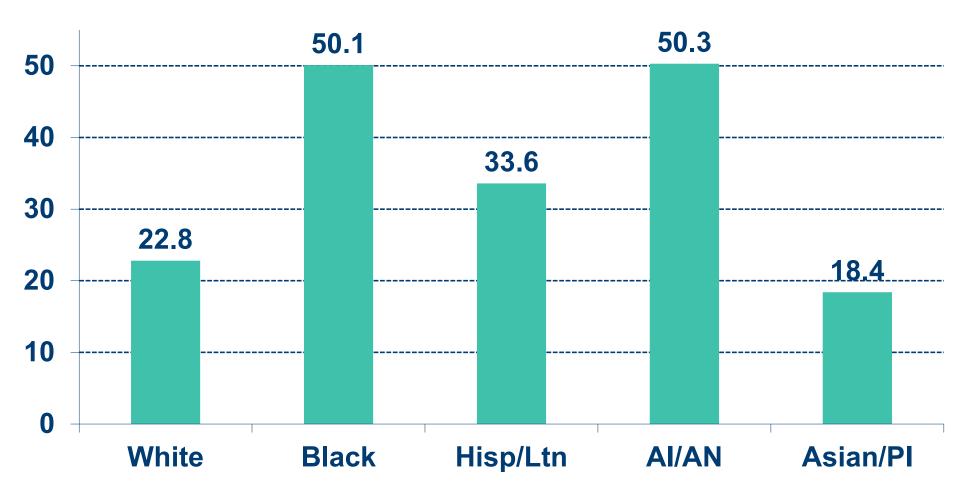




**FIGURE 1-1** AIDS classifications among individuals with diagnosed HIV infection by race and ethnicity and year of diagnosis. NOTE: All displayed data have been statistically adjusted to account for reporting delays, but not for incomplete reporting. <sup>a</sup> Hispanics/Latinos can be of any race. <sup>b</sup> Includes Asian/Pacific Islander legacy cases. SOURCE: CDC, 2014.

# **Diabetes-Related Death Rate, 2018**

#### Deaths per 100,000 population



### What do low income people say about health care?

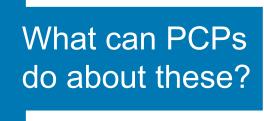
#### Common obstacles:

- ▲ The high cost of care
- ▲ Finding a convenient time to seek care
- ▲ Poor experiences with care
- ▲ Lack of trust in the health system

#### The Commonwealth Fund

- The Dose
- ▲ Listening to low income patients and their physicians

www.commonwealthfund.org



What do primary care physicians say about caring for low income people?

"Fulfilling, rewarding work!"

#### Common obstacles:

- Insufficient time to address all concerns
- Administrative hassles
- ▲ Low reimbursement



#### Physician Characteristics

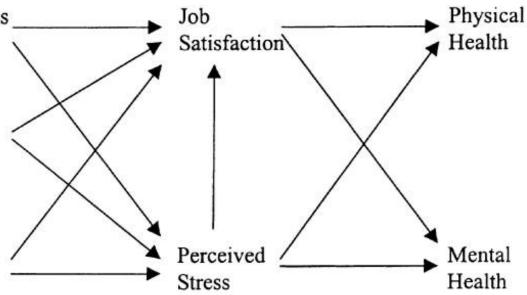
- Demographic
- Job Values

#### Practice Characteristics

- Structural
- Cultural
- Workflow

#### Patient Characteristics

Case Mix



#### Figure 1

Physician, Practice, and Patient Characteristics Related to a Primary Care Physicians' Job Satisfaction, Perceived Stress, and Physical and Mental Health

#### Physician Characteristics

#### Demographic

- Age
- · Net 1995 Income
- Exposure to Managed Care

#### Job Values

- · Long-term Patient Relationships
- · Control Time Off
- Spared Administrative Work
- Clinical Autonomy

#### **Practice Characteristics**

#### Structure

- · Practice Size
- · Percent Managed Care Patients
- · Percent Individual Compensation
- · Control-Workplace Issues
- · Control-Clinical Issues
- Control—Administrative Issues

#### Culture

- · Emphasis on Productivity
- · Emphasis on Quality of Care
- Support Work/Family Balance Workflow
- · Hours Per Week
- · Perceived Time Pressure

#### **Patient Characteristics**

#### Case Mix

- Percent with Numerous Medical Problems
- Percent with Numerous Psychosocial Problems

## **Starting points**

- ▲ Know your practice. What disparities exist in your practice? Collect data and post metrics for outcomes and process measures by R/E/L and/or other demographics to answer the question, "Are we delivering excellent care to all people/patients/clients? What disparities exist?"
- ▲ Empower the team to address social needs. Train staff to identify and address social needs that impact health
- Deliver authentic, person-centered care.

  □ Deliver authentic care.

  □
  - Ensure cultural respect and humility in the provision of emotional and physical health care.

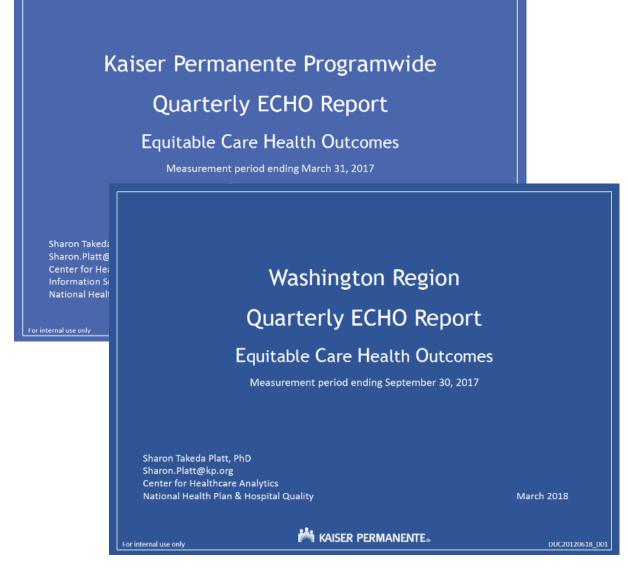


#### Echo data

Quarterly report published by The Center for Healthcare Analytics of the National Health Plan & Hospital Quality

There are six categories of equitable care measures:

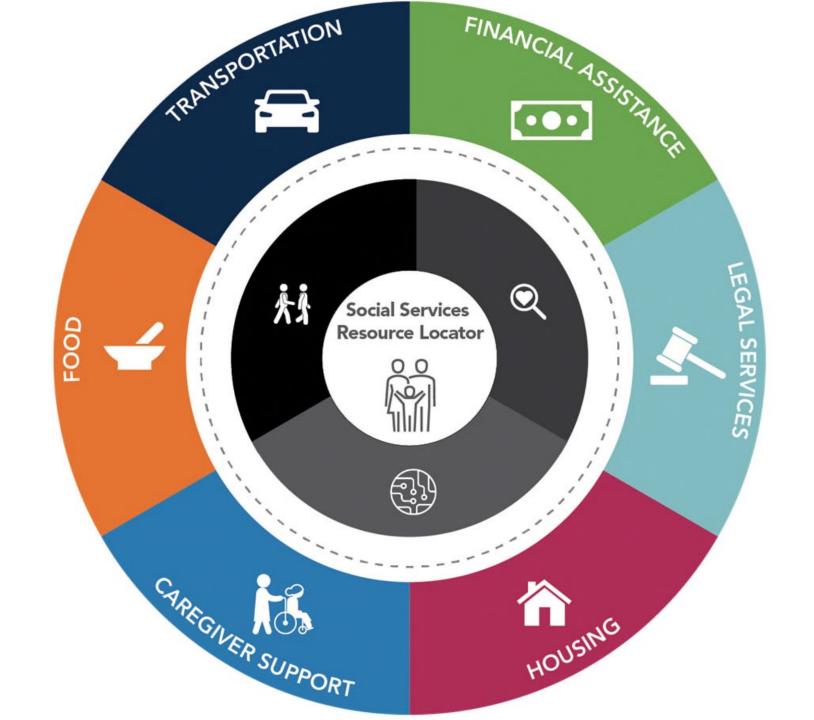
- Prevention and Screening
- Cardiovascular Conditions
- Behavioral Health
- Medication Management
- Diabetes
- Respiratory Conditions



# Five keys to a great screening tool

- Make it short and simple
- Choose validated questions at the right level of precision
- Integrate into clinical workflows
- ▲ Ask patients to prioritize
- → Pilot before scaling





# ROI Calculator for Partnerships to Address the Social Determinants of Health



# Review of Evidence for Health-Related Social Needs Interventions



# Deliver person-centered care

Ensure cultural respect and humility in the provision of emotional and physical health care.

### **Elements of Patient-Centered Communication**

- ✓ Set agenda for the visit, early in the visit
- ▲ Pat attention to a patients' emotional agenda
- ▲ Listen actively
   (Rather than the physician controlling the interview)
- ▲ Solicit patient attribution
- ▲ Communicate empathically

<u>Sources</u>: White et al.; Beckman and Frankel; Brown et al.; Beckman et al.; Weston et al.; Mathews et al; Suchman and Mathews; and Cohen-Cole.



## Deliver person-centered care.

- ▲ Know the history of structural racism and White supremacy in medicine and public health
- ▲ Knowing and Training Yourself
- ▲ Know your community's history and resources
- On your team
- ▲ In the exam room making the implicit, explicit



LIBERATION IN THE EXAM ROOM: RACIAL JUSTICE AND EOUITY IN HEALTHCARE

For more information or to participate in the Liberation In the Exam Room please contact Abigail Ortiz, MSW, MPH, at <a href="mailto:aortiz3@bwh.harvard.edu">aortiz3@bwh.harvard.edu</a>.





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#### **Citations**

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